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**From:** Chalfant, Mark [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=8C1D644333F94EA2AFF756BE6469E5AD-CHALFANT, MARK]  
**Sent:** 4/17/2015 9:46:20 PM  
**To:** Parker, Robert [Parker.Robert@epa.gov]  
**Subject:** RE: Columbia Falls-Rev. Draft ARA Briefing Paper as of 4/16 6PM  
**Attachments:** Anaconda\_Aluminum\_ARA\_Briefing\_04.17.2015\_Draft#7.docx

Rob,  
Can we discuss briefly? Here's my re-draft based on your suggestions.  
-Mark

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**From:** Parker, Robert  
**Sent:** Friday, April 17, 2015 3:24 PM  
**To:** Chalfant, Mark  
**Subject:** RE: Columbia Falls-Rev. Draft ARA Briefing Paper as of 4/16 6PM

AC Communication

Mark – Here are my thoughts on the briefing paper. Feel free to use as you see fit. Let me know if you have questions,  
Thanks  
Rob

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**From:** Chalfant, Mark  
**Sent:** Friday, April 17, 2015 12:48 PM  
**To:** Parker, Robert  
**Subject:** Columbia Falls-Rev. Draft ARA Briefing Paper as of 4/16 6PM

Rob,  
Per our conversation, here's the latest version. Thank you in advance for your comments, feedback and suggestions for further refining the briefing paper.  
-Mark

**Mark A.R. Chalfant**  
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